

Presentations in these workgroups will emphasize: tools/methods, algorithms, historical and current data sources, on-going analysis, and identify opportunities to collaborate on future analysis and tool development. The bulk of the SSTRO working group time will be dedicated to a practical exercise using the UK's Peace Support Operations Model (PSOM) to develop an understanding of how analytically supported war games can assess aspects of stability operations. Participants will be organized into Red (threat), Blue (Allied/coalition), and White (umpire) cells.

A fifth group is the Synthesis Group (Chair: TBD). By definition, the working groups are not mutually exclusive. The inherent overlaps between the working groups provides synthesis points for integrating the conclusions from each as well as reducing the probability that major ideas will "fall through the cracks" between the workshop topics. The synthesis group will examine cross-group commonalities and insights and develop the overall workshops recommendations.

5. Pre-conference session

On Monday, December 10, 0800-1700, Steve Stephens of MCCDC will chair a meeting of the *Agent Based Modeling Users Group*. Participants in the IW workshop are welcome to attend.

5. Administrative Details

Workshop Co-Chairs:

- Dr. Al Sweetser (OSD PA&E)
wilmer.sweetser@osd.mil, 703-696-9360
x3333
- Dr Karsten Engelmann (CAA)
karsten.engelmann@us.army.mil, (703) 806-5532.

Workshop Advisors:

Mr. Jim Bexfield, FS (OSD/Meeting Proponent)
Dr David Markowitz (CAA)

Workshop Organizing Committee:

Dr. Ted Bennett
Dr. Dan Maxwell
Mr. Steve Stephens (WG1 Chair/Bulldog)
Dr. Steve Pilnick (NPS Site Coordinator)
Mr. Brian Engler (MORS EVP)
Ms. Colette Burgess (MORS Meeting Planner)

Location:

Naval Postgraduate School, Monterey, CA

Classification Level: UNCLASSIFIED

Fees:

Entire Workshop

Non-Government/Non-Member: \$750
Non-Government/Member: \$675
Government/Non-Member: \$640
Government/Member: \$575

One-day Only

All/Non-Members: \$375
All/Members: \$325

MORS

1703 N. Beauregard St., #450
Alexandria, VA 22311
703-933-9070
FAX 703-933-9066
morsoffice@mors.org
www.mors.org



MORS Workshop

Improving Cooperation Among Nations in Irregular Warfare Analysis

11-13 December 2007

**Naval Postgraduate School
Monterey, CA**

1. Purpose

The purpose of the workshop is two-fold:

- To enhance collaboration among U.S., allies and partner military and interagency analysts and subject matter experts in the area of Irregular Warfare.
- To improve the ability of U.S., ally, and partner defense analysts to use analytically supported wargames to assess Irregular Warfare.

2. Background

The 2005 National Defense Strategy (NDS) identified the complex array of security challenges facing the United States as traditional, irregular, catastrophic, and disruptive challenges. The NDS emphasized improving proficiency against irregular challenges. Subsequently, the 2006 Quadrennial Defense Review (QDR) reinforced the shift of emphasis in US defense planning from major conventional combat operations to multiple irregular, asymmetric operations. The QDR emphasized that US military forces are not as well organized, trained, educated, or equipped to conduct protracted Irregular Warfare (IW).

The US is beginning to address these shortcomings. The President recently directed that the Army and Marine Corps grow by 95,000 personnel, primarily to better meet the demands of Irregular Warfare. The Irregular Warfare Joint Operating Concept has been published to provide the framework for a holistic US government and partner nation approach to Irregular Warfare. The Irregular Warfare Joint Operating Concept defines IW as a violent struggle among state and non-state actors for legitimacy and influence over the relevant populations.

Activities and types of conflict included in the definition of Irregular Warfare are:

- Insurgency/Counterinsurgency (COIN)
- Terrorism/ Combating Terrorism (CT)
- Stabilization, security, transition, and reconstruction operations (SSTRO)
- Unconventional warfare (UW)
- Foreign internal defense (FID)
- Strategic communications
- Psychological operations (PSYOP)
- Information operations (IO)
- Civil-military operations (CMO)
- Intelligence and counterintelligence activities
- Transnational criminal activities, including narco-trafficking, illicit arms dealing, and illegal financial transactions, that support or sustain IW
- Law enforcement activities focused on countering irregular adversaries

3. Goals and Objectives

Successful Irregular Warfare operations are not possible without a unified approach among other federal agencies and with key friends and allies abroad. In recognition of this dependency, DoD published a Building Partnership Capacity (BPC) Roadmap in May 2006 that targeted efforts to improve the collective capabilities and performance of the Department of Defense and its partners. The BPC Roadmap directed DoD to work with or through others whenever possible by enabling allied and partner capabilities, building their capacity and developing collaborative mechanisms to share the decisions, risks and responsibilities of today's complex challenges.

This MORS workshop builds on the efforts at annual MORS Symposia in Working Group 16 - Special Operations and Irregular Warfare, and Working Group 30 - Homeland Defense & Civil Support, as well as past MORS workshops:

- *Analysis for Non-Traditional Security Challenges: Methods and Tools*, 21-23 February 2006, JHU/APL, Laurel, Maryland
- *Agent-Based Models and Other Analytical Tools in Support of Stability Operations Workshop*, 25-27 October 2005, Science Applications International Corporation, McLean Virginia
- *The Global War on Terrorism: Analytic Support, Tools and Metrics of Assessment*, 30 November - 2 December 2004, US Naval War College, Newport Rhode Island

4. Meeting Approach

The workshop will be organized into four working groups and one synthesis group. Each working group session will be focused on a single aspect of Irregular Warfare. The four focus areas/Working Groups are:

- WG1: Insurgency/counterinsurgency (COIN) (Chair: Steve Stephens, MCCDC; Co-chair: Mike Ottenberg, OSD PA&E)
- WG2: Terrorism/Combating Terrorism (Chair: Neil Fitzpatrick, Co-chair: Preston Dunlap, OSD PA&E)
- WG3: Stabilization, security, transition, and reconstruction operations (SSTRO) (Chair: COL "Shep" Barge, J-8 WAD, Co-chair Mike Baranick, NDU)
- WG4: Maritime operations (e.g., maritime interdiction, anti-piracy, riverine operations) (Chair: Ms. Robbin Beall, N81)