

# Some Insights from the 2004 CBP Workshop and 2006 Challenges

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## Outline

- Overview of 2004 Workshop
  - Taxonomy
  - Integrated Processes
  - Levels in CBP
- 2006 Challenges
- Discussion

## 2004 CBP I Overview (Oct 19-21, 2004)

- Goals:
  - Inform community of “*Where We Are*”: Tools, data, the lexicon of CBP, etc.
  - Identify ways to collaborate and cooperate to improve consistency, including with allies
  - Review lexicon and suggest changes
  - Identify emerging needs in theory, data, and methods—and suggest solutions
- Organization
  - Unclassified workshop at the Institute for Defense Analysis
  - Program chairs: Jim Bexfield and Lisa Disbrow
  - Allied participation from UK, CA, AS, and Israel
  - Over 225 attendees

## 2004 CBP I Overview (cont.)

- Keynote Addresses
  - Mr Ryan Henry, USD (Policy)
    - ***“Building Top-level Capabilities”***
  - MG Ken Hunzeker, Joint Staff (J8)
    - ***“The View from My Foxhole”***
  - Dr Glenn Lamartin, USD (AT&L)
    - ***“CPB: An Acquisition Perspective”***
  - Mr Ken Krieg (OSD PA&E)
    - ***“CPB: The View from PA&E”***
- Plenary Presentations
  - Implementing CBP: Mr Mark Gunzinger (OSD/P)
  - Generalized Allied Approach: Dr Ben Taylor, UK
  - Service & COCOM Approaches to CBP
- Working Groups
  - WG 1 Methodology
  - WG 2 Lexicon, Taxonomy, Implementation
  - WG 3 Adaptive Planning
  - WG 4 Future Force Planning
  - WG 5 Acquisition

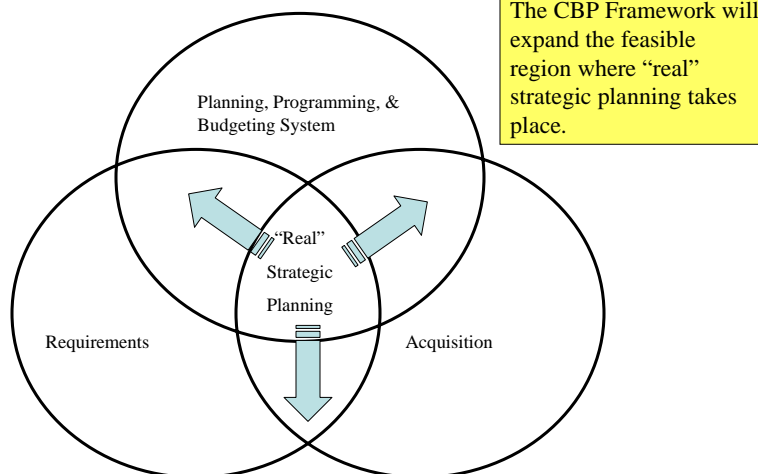
Report and briefs available at [www.mors.org](http://www.mors.org)

## CBP Taxonomy

- **Mission:** The purpose(s) (objectives and end state) assigned to a commander
- **Endstate:** A set of conditions, behaviors, and degrees of freedom that defines achievement of a commander's mission
- **Effect:** a change in a condition, behavior, or degree of freedom.
- **Capability:** The ability to achieve a desired effect under specified standards and conditions by performing a set of tasks through combinations of means and ways
- **Task:** An action or activity (derived from an analysis of the mission and concept of operations) assigned to an individual or organization to provide a capability
- **CONOPS:** Overall picture and broad flow of tasks assigned to subordinates/supporting entities within a plan by which a commander maps capabilities to effects to accomplish the mission for a specific scenario.
- **Scenarios:** Assumptions about the political-military context of an operation, including adversaries, friendly forces, and neutrals.
- **Conditions:** The values of operational environment variables, including scenarios that affect task performance.
- **Standards:** Quantitative or qualitative measures that gauge the levels of performance of a task.

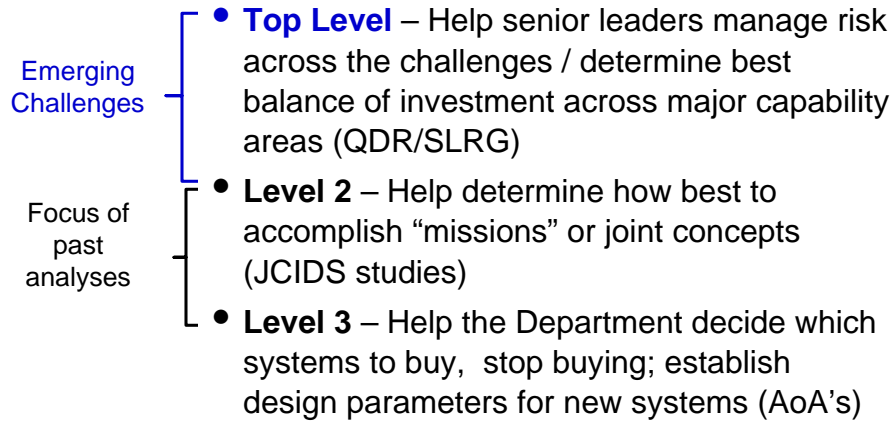
Krieg

## Integrating Processes



## Levels in CBP

- CBP can apply at multiple levels (each with its own perspective)



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## 2006 Challenges

- Develop analytical approaches that can provide insights to the
  - cross capability trades
  - new portfolio constructs
- Identify useful new applications for the JCAs
- Develop, refine and incorporate risk metrics for use in analyses
- Identify improvements to the analytic agenda that will contribute to better and more timely analysis

## Discussion