

Capabilities Based Planning II Workshop



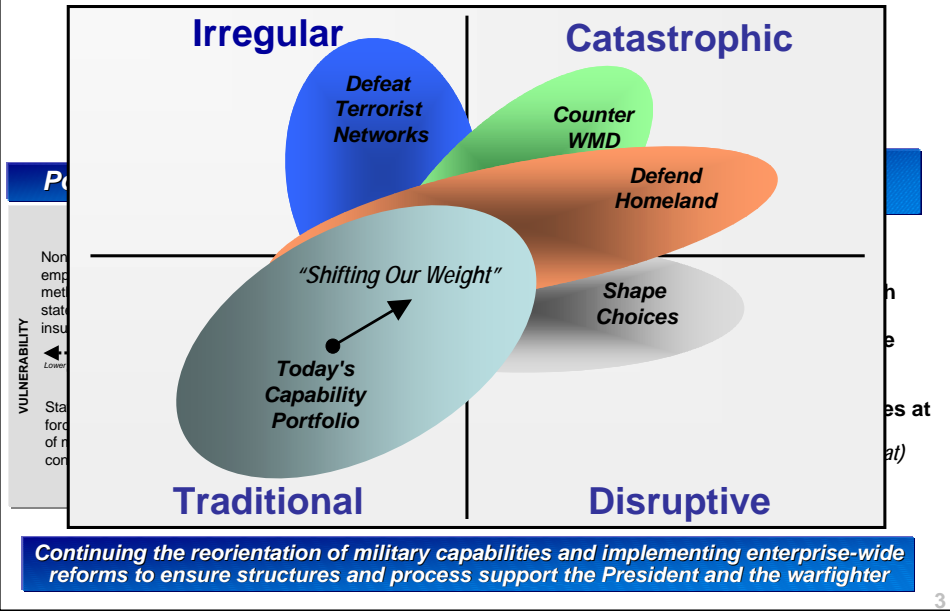
Keynote Results of the 2006 QDR

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Fighting a Long War – Lessons Learned

- ❑ **Capitalized on lessons learned from operational experiences of the past 4 yrs in an age of uncertainty and unpredictability**
- ❑ **“Long war”**
 - Prolonged irregular conflict (Afghanistan and Iraq)
 - Wider irregular operations “long war” (Philippines, Horn of Africa, Georgia, Pan-Sahel, elsewhere)
 - Humanitarian (tsunami, Pakistani earthquake) and
 - Anticipatory actions (Haiti, Liberia)
 - Operations in support of civil authorities at home (9/11, Katrina)
- ❑ **Key lessons from these operations informed QDR – importance of**
 - Uncertainty and unpredictability
 - Building partnership capacity – indirect approach and enabling others
 - Early anticipatory measures
 - Unity of effort

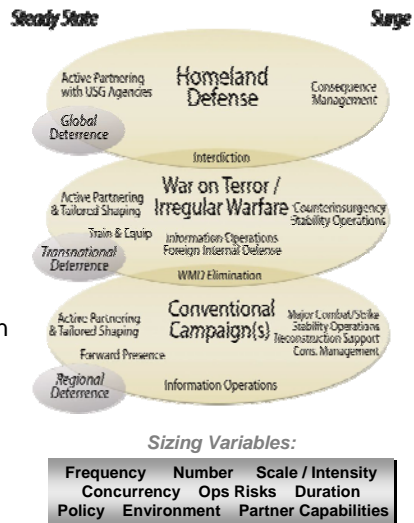
QDR Objective – Shift in Focus



Refined Force Planning Construct

Construct for shaping the future force

- Steady-state & surge operations**
 - Homeland Defense
 - Irregular Warfare
 - Conventional Campaigns
- Tailored Deterrence**
 - Advanced military competitors, rogue states, terrorist networks
 - Strengthened deterrence against opportunistic aggression/coercion
- Two-war capacity**
 - Varying levels of effort
 - Stress-on-the-force elasticity



Adaptive Planning



SECDEF Intent for Adaptive Planning

- ❑ Dramatically reduce the amount of time it takes to develop plans (years to months)
- ❑ Early and regular SECDEF dialogue with combatant commanders during plan development
- ❑ Provide the President and Secretary with *multiple*, feasible options for responding to a crisis
- ❑ Keep plans relevant to the strategic situation over time – rapid refinement or adjustment of plans
- ❑ Apply the most focus and effort on the high-priority plans

Transform Operational Planning

*Rapidly produce high-quality contingency plans with multiple options
... keep them relevant*

